

February 2005

Dear Campus Colleagues,

In 2001, the Higher Learning Commission recommended that IU South Bend develop a strategic plan to guide the campus into the future. Since then an incredible amount of work has been done and I am now proud to present the plan to you. Called “Gateway to Excellence, Bridge to the Future”, the strategic plan provides a map to our aspirations for IU South Bend.

Many of the elements of the plan will be familiar to you, as much work is already underway. You will recognize our six priorities of Student Access, Academic Excellence, Community Partnerships, Recognizing Achievement, Enhancing Diversity, and Reflecting a Global Perspective. The document is focused and integrated, all the way down to accountability within the academic units.

I am proud of the strategic plan but also know that much work still needs to be done. Strategic planning is not a one-time activity but a dynamic process, responsive to challenges and opportunities. I will soon be announcing the membership of the IU South Bend Strategic Planning Advisory Council which will be charged with reviewing and updating the plan and assigning responsibilities for implementation. The Council will undertake an annual, systematic review of overall campus performance according to benchmarks identified for each strategic action recommended in the plan.

The plan and its related components are available on the Chancellor’s web site at <http://www.chancellor.iusb.edu/strategicplan.shtml> . I welcome your comments. I also want to take this opportunity to thank Alfred Guillaume and Eileen Bender for their leadership on this important project.

I look forward to working together to achieve the exciting goals established for Indiana University South Bend.

Sincerely,

Una Mae Reck
Chancellor